Michigan Department of Treasury 496 (02/06)

Auditing Procedures Report

Iss	Issued under P.A. 2 of 1968, as amended and P.A. 71 of 1919, as amended.									
L	ocal Uni	t of Go	vernment Type				Local Unit Name County			
	Cour	nty	☐City	□Twp	∐Village	⊠Other	Township	Ambulance Authority		Antrim
F	iscal Ye	ar End			Opinion Date			Date Audit Report Subm	itted to State	
	March	31,	2007		May 29, 20	007		June 19, 2007		
W	e affirn	n that	•							
W	e are c	ertifie	ed public acc	countants	licensed to pr	ractice in M	ichigan.			
	Ve further affirm the following material, "no" responses have been disclosed in the financial statements, including the notes, or in the fanagement Letter (report of comments and recommendations).									
	Check each applicable box below. (See instructions for further detail.)									
1	. 🗵				ent units/fund s to the financ				inancial state	ments and/or disclosed in the
2	. 🗵							unit's unreserved fund bab budget for expenditures.		stricted net assets
3	×		`	•				Accounts issued by the D		f Treasury.
4	×		The local u	ınit has ad	dopted a budg	et for all re	quired funds			
5	×		A public he	earing on t	the budget wa	s held in a	ccordance w	ith State statute.		
6	X				ot violated the sued by the L				he Emergeno	by Municipal Loan Act, or
7.	\times		The local u	nit has no	ot been delinq	uent in dist	ributing tax r	evenues that were collec	cted for anoth	ner taxing unit.
8	X		The local u	nit only h	olds deposits/	investment	s that compl	y with statutory requirem	nents.	
9.	×							that came to our attentioned (see Appendix H of E		in the Bulletin for
10). X		that have n	ot been p	reviously com	nmunicated	to the Local			uring the course of our audit If there is such activity that has
1	I. 🗵		The local u	nit is free	of repeated o	omments fr	om previous	years.		
12	2. 🗷		The audit o	pinion is	UNQUALIFIE	D.				
13	3. 🗵				omplied with G principles (G		GASB 34 as	modified by MCGAA St	tatement #7 a	and other generally
14	l. 🗵		The board	or council	l approves all	invoices pri	or to payme	nt as required by charter	r or statute.	
15	. X		To our know	wledge, b	ank reconcilia	tions that w	ere reviewe	d were performed timely	<i>ı</i> .	
in de	cluded escripti	in th on(s)	is or any o of the autho	ther audi ority and/o		do they obt ı.	tain a stand	-alone audit, please en		ne audited entity and is not me(s), address(es), and a
W	e have	e enc	losed the fe	ollowing:	:	Enclosed	Not Require	d (enter a brief justification))	-
Fi	nancia	l Stat	ements			\boxtimes				
The letter of Comments and Recommendations							None			
0	ther (De	escribe)				None			
			countant (Firm	Name)				Telephone Number		
	an Sr		CPA					(989)732-1441		
	eet Addi 14 S		er Avenue	Suite 10)8			City Gaylord	State MI	Zip 49735
	uthorizing CPA Signature Printed Name License Number									

Daniel S. Smith

1101020912

TOWNSHIP AMBULANCE AUTHORITY ANTRIM COUNTY FINANCIAL STATEMENTS MARCH 31, 2007

TOWNSHIP AMBULANCE AUTHORITY

CENTRAL LAKE STANLEY BEAN

CHESTONIA ROBERT BECKNER

CUSTER ROBERT RICKSGERS

FOREST HOME TERRY SMITH

HELENA BRUCE WIERMAN

KEARNEY TIM COMBEN

MANCELONA MAURICE MCGLEISH

STAR DONNA SIMONS

WARNER MATTHEW DOBRZELEWSKI

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INDEPENDENT AUDITOR'S REPORT

May 29, 2007

Members of the Board Township Ambulance Authoritý

I have audited the accompanying financial statements of the governmental activities and the major fund information of the Township Ambulance Authority, Antrim County, Michigan as of and for the year ended March 31, 2007, which collectively comprise the Authority's basic financial statements, as listed in the table of contents. These financial statements are the responsibility of the Authority's management. My responsibility is to express an opinion on these financial statements based on my audit.

I have conducted my audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that I plan and perform the audit to obtain assurance about whether the general purpose financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management as well as evaluating the overall financial statement presentation. I believe that my audit provides a reasonable basis for my opinion.

In my opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, and the major fund information of the Township Ambulance Authority, Antrim County, Michigan as of March 31, 2007, and the respective changes in financial position, thereof and for the year then ended in conformity with accounting principles generally accepted in the United States of America.

The management's discussion and analysis, which immediately follows the Independent Auditor's Report and the budgetary comparison information on page 13, are not a required part of the basic financial statements but are supplementary information required by accounting principles generally accepted in the United States of America. I have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the supplementary information. However, I did not audit the information and express no opinion on it.

Daniel S. Smith, CPA

TOWNSHIP AMBULANCE AUTHORITY

MANAGEMENT'S DISCUSSION AND ANALYSIS

This section of the Township Ambulance Authority annual financial report presents our discussion and analysis of the Authority's financial performance during the fiscal year ended March 31, 2007. Please read it in conjunction with the financial statements that immediately follow this section.

Financial Highlights

Our financial status improved over the last year. Assets increased by approximately \$85,458. Total assets are now \$740,896 of which \$170,801 represents capital assets.

Overall revenues were \$373,360 and overall expenses were \$287,902 in the statement of activities.

The Authority spent \$16,270 on new equipment and \$136,000 on the new ambulance facility, \$120,000 of which was for the security deposit. The security deposit will be recouped over the next 48 months, through a reduction in the monthly lease payment of \$2,500.

Overview of the Financial Statements

This annual report consists of three parts; management's discussion and analysis, the basic financial statements and required supplementary information. The basic financial statements include two different kinds of statements that present different views of the entity.

The first two statements are entity wide financial statements and provide both long and short-term information about our overall financial status. These statements present government activities.

The remaining statements are fund financial statements, which focus on detail.

The notes to the financial statements explain some of the information in the statements and provide more detailed data.

Required supplementary information further explains and supports the financial statement information with budgetary comparisons.

Entity Wide Statements

The entity wide statements report information about the Authority as a whole, using accounting methods used by private companies. The statement of net assets includes all the Authority's assets and liabilities. The statement of activities records all of the current year revenues and expenses regardless of when received or paid.

The two entity wide statements report net assets and how they have changed. Net assets are the difference between the Authority's assets and liabilities and this is one method to measure the Authority's financial health or position.

Over time, increases or decreases in the Authority's net assets are an indicator of whether financial position is improving or deteriorating.

Fund Financial Statements

The fund financial statements provide more detailed information about the Authority's funds. Funds are established to account for funding and spending of specific financial resources and to show proper expenditures of those resources.

The entity has the following kind of funds:

Governmental Fund – All of the Authority's activities are included in one general fund, classified in the governmental fund category. This fund is presented on the modified accrual basis, which is designed to show short-term financial information. You will note that differences between the entity wide statements and the fund statements are disclosed in the reconciling financial statements to explain the difference between them.

Financial Analysis of the Entity as a Whole

Net Assets – the Authority's net assets increased by \$85,458 during the year ended March 31, 2007, totaling \$740,896, of which \$265,801 is invested in capital or other assets, leaving \$455,095 in unrestricted net assets. The increase in net assets is due primarily to conservative spending by the Authority. The unrestricted net assets will be used for future capital asset purchases and operating expenses.

Financial Analysis of the Authority's Funds

Fund Balance – the Authority's fund balance decreased by \$22,278, bringing the total fund balance to \$455,095.

Capital/Other Assets

Our capital asset purchases include new equipment (\$16,270), new building costs (\$16,000) and a security deposit on the new building (\$120,000). Our total net capital/other assets at year end were \$285,801.

Long-term Debt

The Authority has no long-term debt.

Known Factors affecting Future Operations

None.

Contacting Authority Management

This financial report is designed to provide our taxpayers and creditors with a general overview of the Authority's finances and to demonstrate the Authority's accountability for the revenues it receives. If you have any questions concerning this report, please contact the following members of the Authority:

Terry Smith, Forest Home Township

Maurice McGleish, Mancefona Township

TOWNSHIP AMBULANCE AUTHORITY STATEMENT OF NET ASSETS MARCH 31, 2007

ASSETS	
Current Assets: Cash Certificate of Deposit Current Taxes Due from Townships Delinquent Taxes Receivable Prepaid Rent	\$ 359,002 53,799 2,165 32,709 7,420
Total Current Assets	 455,095
Capital Assets: Fixed Assets - Original Purchase Vehicles Equipment Building Costs	36,000 158,777 48,181 23,855
Less, Accumulated Depreciation	 266,813 (96,012)
Total Capital Assets	 170,801
Security Deposit - Building	115,000
Total Assets	 740,896
LIABILITIES Accounts Payable	\$
NET ASSETS Unrestricted Net Assets Investment in Capital/Other Assets	 455,095 285,801
Total Net Assets	\$ 740,896

TOWNSHIP AMBULANCE AUTHORITY STATEMENT OF ACTIVITIES FOR THE YEAR ENDED MARCH 31, 2007

DED MARCH 31, 2007

							GOVERNMENTAL ACTIVITIES Ambulance Service		
NET ASSETS -	NET ASSETS - APRIL 1, 2006	CHANGE IN NET ASSETS	Total Gene	Warner Chestonia Delinquent Pers Interest Income	Mancelona Helena Custer Star	GENERAL REVENUES Property Taxes: Forest Home Kearney Central Lake	\$ (287,902)	EXPENSES	
NET ASSETS - MARCH 31, 2007	APRIL 1, 2006	T ASSETS	Total General Revenues	Warner Chestonia Delinquent Personal Property Taxes Interest Income	~ ?	ne ENUES		CHARGES FOR SERVICES	P R O G
				axes				OPERATING GRANTS & CONTRIBUTIONS	RAM REV
							ı	CAPITAL GRANTS & CONTRIBUTIONS	E S
\$ 740,896	655,438	85,458	373,360	8,688 8,818 3,039 1,261	33,393 46,275 45,238 46,296 19,361	73,625 67,164	\$ (287,902)	TOTAL	NET REVENUE/ (EXPENSE) AND CHANGES IN NET ASSETS

TOWNSHIP AMBULANCE AUTHORITY BALANCE SHEET GOVERNMENTAL FUND MARCH 31, 2007

	G	ENERAL FUND
ASSETS: Cash Certificate of Deposit Taxes Receivable:	\$	359,002 53,799
Current Taxes Due from Townships Delinquent Taxes - County Prepaid Rent		2,165 32,709 7,420
Total Assets		455,095
LIABILITIES: Accounts Payable	\$	<u>.</u>
FUND EQUITY: Fund Balance - Undesignated Fund Balance - Reserved		447,675 7,420
Total Fund Equity		455,095
Total Liabilities and Fund Equity	\$	455,095

TOWNSHIP AMBULANCE AUTHORITY RECONCILIATION OF THE GOVERNMENTAL FUNDS BALANCE SHEET TO THE STATEMENT OF NET ASSETS MARCH 31, 2007

TOTAL NET ASSETS - GOVERNMENTAL ACTIVITIES PER STATEMENT OF NET ASSETS - PAGE 1	\$ 740,896
The Security Deposit listed in the Statement of Net Assets is a long-term amortizable asset, therefore, not included in the Genral Fund Balance Sheet	115,000
Capital assets used in governmental activities are not financial resources and therefore not used in the funds.	170,801
Amounts reported for governmental activities in the Statement of Net Assets (page 1) are different because:	
TOTAL FUND BALANCES - GOVERNMENTAL ACTIVITIES PER BALANCE SHEET - PAGE 3	\$ 455,095

TOWNSHIP AMBULANCE AUTHORITY STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE GENERAL FUND FOR THE YEAR ENDED MARCH 31, 2007

	GENERAL FUND	
REVENUES: Property Taxes: Forest Home Kearney Central Lake Mancelona Custer Helena Star	\$	73,625 67,164 53,595 46,275 46,296 45,238 19,361
Chestonia Warner Delinquent Personal Prop. Taxes Interest Income		8,818 8,688 3,039 1,261
Total Revenues		373,360
EXPENDITURES: Contractual Services Capital Outlay Security Deposit - New Building Building Lease Payments Fuel Legal Services Communications Insurance Audit Supplies Utilities Mileage Reimbursement Postage Miscellaneous		200,212 33,558 120,000 14,420 14,692 6,173 2,048 1,904 1,750 430 197 167 67 20
Total Expenditures		395,638
Excess (Deficiency) of Revenues Over Expenditures		(22,278)
FUND BALANCE - APRIL 1, 2006		477,373
FUND BALANCE - MARCH 31, 2007	\$	455,095

See accompanying notes to the financial statements

TOWNSHIP AMBULANCE AUTHORITY RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES YEAR ENDED MARCH 31, 2007

NET CHANGE IN FUND BALANCES TOTAL GOVERNMENTAL FUNDS - PAGE 5	\$ (22,278)
Amounts reported for governmental activities in the statement of activities (page 2) are different because:	
Governmental funds report capital outlays as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives.	32,270
Depreciation expense is recorded in the statement of activities but not in the governmental fund financial statements.	(39,534)
The Security Deposit related to the building rent is recorded as an expenditure in the fund statement, however, only that portion that is amortized is expensed in the Statement of Activities.	115,000
CHANGES IN NET ASSETS - GOVERNMENTAL ACTIVITIES PER THE STATEMENT OF ACTIVITIES - PAGE 2	\$ 85,458

NOTE A: ENTITY

The Township Ambulance Authority was established under Public Act 57 of 1988, in November, 2002, in order to provide a stable and reliable ambulance service to the participating Townships: Central Lake, Chestonia, Custer, Forest Home, Helena, Kearney, Mancelona, Star and Warner. Each township will have one resident represented on the nine member board. Upon dissolution, all assets and debts of the Authority shall be divided among the member townships according to each township's state equalized value – and its relationship to the Authority's state equalized value.

NOTE B: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The accounting and reporting framework and the more significant accounting principles and practices of the Township Ambulance Authority are discussed in subsequent sections of this note. The remainders of the Notes are organized to provide explanations, including required disclosures of the Authority's financial activities.

The accounting policies of the Township Ambulance Authority conform to the generally accepted accounting principles as applicable to governments. The following is a summary of the more significant policies.

On April 1, 2003, the Township Ambulance Authority adopted the new governmental reporting model and implemented Governmental Accounting Standards Board (GASB) Statement No. 34 "Basic Financial Statements – and Management's Discussion and Analysis – for State and Local Governments" and Statement No. 38 "Certain Financial Statement Note Disclosures".

Under the provisions of GASB Statements No. 34 and 38, the focus of the Authority's financial statements has shifted from a fund focus to a government-wide focus.

GOVERNMENT-WIDE AND FUND FINANCIAL STATEMENT PRESENTATION

Government-Wide Financial Statements

The government-wide financial statements include the statement of net assets and the statement of activities. These statements report financial information for the Authority as a whole.

NOTE B: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Government-Wide Financial Statements (continued)

The statement of activities reports the expenses of a given function offset by program revenues directly connected with the functional program. A function is an assembly of similar activities and may include portions of a fund or summarize more than one functional activity. The Authority has one fund and one functional activity – ambulance services. Program revenues include: (1) charges for services which report fees, fines and forfeitures, and other charges to users of the Authority's services; (2) operating grants and contributions which finance annual operating activities including restricted investment income; and (3) capital grants and contributions which fund the acquisition, construction, or rehabilitation of capital assets and include fees to developers. These revenues are subject to externally imposed restrictions to these program uses. Taxes and other revenue sources not included with program revenues are reported as general revenues.

Fund Financial Statements

Fund financial statements are provided for the Authority's governmental fund.

The measurement focus and basis of accounting for the government-wide and fund financial statements are described in a subsequent section of this note.

FUND TYPE AND MAJOR FUND

Governmental Fund

The Authority reports the following major governmental fund:

General Fund- This fund is used to account for all financial transactions of the Township Ambulance Authority. The Authority's primary source of revenue is from Township property taxes "earmarked" for ambulance services. These taxes are received from the nine participating Townships throughout the year.

MEASUREMENT FOCUS AND BASIS OF ACCOUNTING

The financial statements of the Authority are prepared in accordance with generally accepted accounting principles (GAAP). The Authority's reporting entity applies all relevant Governmental Accounting Standards Board (GASB) pronouncements and applicable Financial Accounting Standards Board (FASB) pronouncements, and Accounting Principles Board (APB) opinions issued on or before November 30, 1989, unless they conflict with GASB pronouncements. The Authority does not apply FASB pronouncements or APB opinions issued after November 30, 1989.

NOTE B: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Measurement Focus and Basis of Accounting (Continued)

The government-wide statements report using the economic resources measurement focus and the accrual basis of accounting. Reimbursements are reported as a reduction to expenses. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property tax revenues are recognized in the year for which they are levied while grants are recognized when grantor eligibility requirements are met.

Governmental Fund Financial Statements

Governmental fund financial statements report using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized when they are both measurably available. Available means collectible within the current period or soon enough thereafter to pay current liabilities. The Authority considers revenues to be available if they are collected within 60 days of the end of the fiscal year. Expenditures are recorded when the related fund liability is incurred, except for general obligation bond principal and interest which are reported as expenditures in the year due.

Major revenue sources susceptible to accrual include: property taxes and investment income. In general, other revenues are recognized when cash is received.

BUDGET

An annual budget is required of the Township Ambulance Authority. The budget is open to the public for their consideration before final adoption. The Townships also individually review and approve the budget. Upon completion of the public hearing, the budget was adopted on a fund level using the modified accrual basis of accounting. The budget was amended as necessary throughout the year. Both the original and amended budgets are presented in these financial statements, as a part of required supplementary information. Budgets as adopted end on March 31st of each year. There are no carryover budget items.

Public Act 621 of 1978 as amended provides that a local unit shall not incur expenditures in excess of the amount appropriated. For the year ended March 31, 2007, the general fund incurred expenditures less than its final budget by \$12,102.

NOTE B: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

ESTIMATES

The preparation of financial statements in conformity with generally accepted accounting principles require management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

RESTRICTED RESOURCES

The Authority currently has no restricted resources.

CAPITAL ASSETS AND DEPRECIATION

The Authority's property, plant, and equipment with useful lives of more than one year are stated at historical cost and comprehensively reported in the government-wide financial statements. The Authority has no infrastructure assets. Donated assets are stated at fair value on the date donated. The Authority generally capitalizes assets with a cost of \$1,000 or more.

Capital assets are depreciated using the straight-line method. When capital assets are disposed, the cost and applicable accumulated depreciation are removed from the respective accounts and the resulting gain or loss is recorded in operations.

Estimated useful live, in years, for depreciable assets are as follows:

Buildings and Improvements	25-40
Land Improvements	10 -20
Furniture, Machinery, and Equipment	5 - 10
Vehicles	5 -10

Land and construction in progress are not depreciated.

For information describing capital assets, see Note E.

LONG-TERM DEBT, DEFERRED DEBT EXPENSE, AND BOND DISCOUNTS/PREMIUMS

The Township Ambulance Authority currently has no debt.

NOTE C: CASH AND INVESTMENTS

Cash consists of bank accounts with original maturities of 90 days or less.

All cash deposits are maintained in financial institutions in the Antrim County area. The Authority's deposits are categorized to give an indication of the level of risk assumed by the Authority at fiscal year-end. The categories are described as follows:

Category 1 - Insured or collateralized with securities held by the Authority or by its agent in the Authority's name.
Category 2 - Collateralized with securities held by the pledging Financial institution's trust department or agent in the Authority's name.

Category 3 - Uncollateralized and uninsured.

	Bank	Ca	ategory		Carrying	
	Balance	1	2	3	Amount	
Cash Deposits	412,801	153,799		259,002	412,801	

NOTE D: TAXES RECEIVABLE

The following amounts were due from the participating townships at March 31, 2007:

	Current Taxes	Delinquent Taxes		
Central Lake Chestonia Custer Forest Home Helena Kearney Mancelona Star Warner	\$ - 13 - 770 - 1,382 - -	4,549 1,184 4,122 3,506 3,563 5,457 7,120 2,456		
	\$ <u>2,165</u>	<u>\$ 32,709</u>		

NOTE E: CAPITAL ASSETS AND DEPRECIATION

The following table provides a summary of changes in capital assets:

CAPITAL ASSETS DEPRECIATED

	VEHICLES	EQUIPMENT	BUILDINGS	TOTALS
Governmental Activities				
Balance, April 1, 2006	\$ 158,777	\$ 67,911	\$ 7,855	\$234,543
Increases	-	16,270	16,000	32,270
Decrease				
Balance, March 31, 2007	158,777	84,181	23,855	<u>266,813</u>
Governmental Activities				
Accumulated Depreciation				
Balance, April 1, 2006	24,712	31,766	=	56,478
Increases	24,300	14,637	597	39,534
Decreases			_	
Balance, March 31, 2007	<u>49,012</u>	<u>46,403</u>	<u>597</u>	<u>96,012</u>
Governmental Activities				
Capital Assets, Net	<u>\$ 109,765</u>	<u>\$ 37,778</u>	<u>\$ 23,258</u>	<u>\$ 170,801</u>

NOTE F: CONTRACTS

The Authority has entered into an "Ambulance Management Service Contract" with Allied EMS Systems, Inc. and Life + Link (both Michigan nonprofit corporations). In summary, the Authority purchased Life + Link's capital assets for \$36,000 and contracted with Allied for operational ambulance services. A subsidy shall be paid by the Authority to Allied to "cover" the estimated total operating loss for each calendar year. For 2007, the estimated loss is \$216,504, of which \$108,252 (50%) was paid in December, 2006. Additionally \$91,961 was paid in January, 2007, to cover the remaining loss for 2006.

The contract term is January 1, 2003 through December 31, 2007.

NOTE G: INSURANCE

The Authority does maintain "bond surety" coverage for certain board members. Liability coverage is part of the contractual agreement with Allied.

NOTE H: SECURITY DEPOSIT

The Authority entered into a long-term lease with Kearney Township to rent the "new" ambulance building located in Bellaire, MI. The lease called for a \$120,000 security deposit. The deposit will be "utilized" through a reduction in the monthly base rent for 48 months. The balance of the security deposit at March 31, 2007 is \$115,000.

NOTE I: LONG-TERM LEASE

The Authority has entered into a long-term lease with Kearney Township to rent the "new" ambulance building located in Bellaire, MI. The base rent is essentially based on the cost to construct the new facility. The term of the lease is four years, commencing February 1, 2007. The base monthly rent is \$9,710. The future obligations are as follows:

	Dana	Security	Net			
	Base	Deposit	Rent			
	Rent	Utilization	Obligation			
2007-08	\$ 116,520	\$ 30,000	\$ 86,520			
2008-09	116,520	30,000	86,520			
2009-10	116,520	30,000	86,520			
2010-11	97,100	25,000	72,100			
_	\$ 446,660	\$ 115,000	\$ 331,660			

TOWNSHIP AMBULANCE AUTHORITY STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE BUDGET AND ACTUAL FOR THE YEAR ENDED MARCH 31, 2007

	ORIGINAL BUDGET			FINAL AMENDED BUDGET		ACTUAL		VARIANCE FROM FINAL AMENDED BUDGET	
REVENUES:		· ·							
Property Taxes:									
Forest Home		73,500	\$	73,500	\$	73,625	\$	125	
Kearney	-	67,000	-	67,000	,	67,164		164	
Central Lake		53,500		53,500		53,595		95	
Mancelona		46,000		46,000		46,275		275	
Helena		45,000		45,000		45,238		238	
Custer		46,000		46,000		46,296		296	
Star		19,000		19,000		19,361		361	
Warner		8,500		8,500		8,688		188	
Chestonia		8,500		8,500		8,818		318	
Delinquent Personal Prop. Taxes		0,000		0,000		3,039		3,039	
Interest Income		1,000		1,000		1,261		261	
Total Revenues		368,000		368,000		373,360		5,360	
EXPENDITURES:									
Contractual Services		183,903		200,000		200,212		(212)	
Security Deposit - New Building		100,000		120,000		120,000		(212)	
Building Lease Payments		_		21,840		14,420		7,420	
Capital Outlay		123,000		37,000		33,558		3,442	
Fuel		14,000		14,000		14,692		(692)	
Legal Services		2,500		2,500		6,173		(3,673)	
Communications		2,800		2,800		2,048			
				2,500 2,500		1,904		752 596	
Insurance		2,500							
Audit		3,000		3,000 1,000	1,750			1,250	
Supplies Mileage Beimburgement		1,000				430		570	
Mileage Reimbursement		500		500		167		333	
Postage		100		100		67		33	
Utilities		4 000		4 000		197		(197)	
Miscellaneous		1,000		1,000		20		980	
Education		1,000		1,000		-		1,000	
Meals & Lodging	_	500		500				500	
Total Expenditures	_	335,803		407,740		395,638		12,102	
Excess (Deficiency) of Revenues Over Expenditures		32,197		(39,740)		(22,278)		17,462	
FUND BALANCE - APRIL 1, 2006		477,373		477,373		477,373		-	
FUND BALANCE - MARCH 31, 2007	\$	509,570	\$	437,633	\$	455,095	\$	17,462	

See accompanying notes to the financial statements